

## The Art of Behavioural Interviewing

Research shows behavioural interviewing is five times more successful in choosing the right candidate for a job, over more traditional interviewing techniques. Psychologist Peter Quarry explains behavioural interviewing and gives many examples of how to do it in a real situation.

# The difference between 'traditional' and 'behavioural' interviewing

- Questions in a traditional interview often do not allow for detailed responses.
- Interviewer often relies on 'gut feeling' or intuition.
- Interviewer can be influenced by stereotypes and bias.
- Past behaviour is a good indicator of future behaviour.

# Base the interview structure on the job analysis

- Start with an analysis of the job to understand the required behaviours.
- · Develop questions for each behaviour.

#### How to ask behavioural questions

- 1. Situation describe the situation.
- 2. Behaviour describe the behaviour.
- 3. Result what was the outcome or result from that behaviour.
- Questions are open ended and responses can be rated.
- Allow applicant time to think about responses.

### Follow up questions

- Ask for specifics to avoid generalisations.
- Also ask about unsuccessful experiences.

### Assessing credibility

- · Be alert when responses are thin on details.
- · Are there inconsistencies in the answers?
- · Consider body language.

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